The most significant defense downsizing in two decades is under way and defense installations and the communities that host them are preparing for the fallout. The changes will bring many challenges and difficult decisions, but tough times can also feed innovation. The resiliency of our installations and communities depends more than ever on the innovative thinking of military, community and industry leaders.

That is why more than 300 thought leaders will return to San Antonio for ADC’s Installation Innovation Forum 2014. The unique three-day event will tackle the critical issues facing installations, defense communities and industry. The sessions and discussions will give you tools to advance collaboration, enhance installation efficiency and sustain the mission of your base. This Professional Development Forum is designed to achieve the following objectives:

- Promote best practices for military-community partnerships.
- Share best practices and community strategies that can help communities prepare for defense workforce adjustments.
- Explore innovative concepts for the base of the future, including the future of on-base services.
- Examine the feasibility and potential of installation infrastructure cost-savings alternatives.
- Share best practices for developing innovative organizations that can sustain military-community collaboration.

Who Should Attend Installation Innovation Forum 2014?

- Representatives from the top 100 communities, regions and states with active military installations
- Representatives from Army, Air Force, Navy and Marine Corps installation management agencies
- Installation commanders and related staff
- Industry representatives involved with installation management issues, community-military partnerships, energy and related topics
Focusing on the Big Issues Facing Installations/Communities, Providing Knowledge You Can Use

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<th>Big issue:</th>
<th>Why it’s important:</th>
<th>What you will learn at IIF:</th>
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| P4 Initiatives – Public/Public and Public/Private Partnerships | As their budgets shrink, there is an urgency to the military efforts to partner with local governments and the private sector to increase cost efficiencies by leveraging the new shared services section 331 authority. | • How to identify “quick win” partnership ideas that communities and installations can implement today  
• An advance look at the emerging “big ideas” for community-military partnering  
• How to move partnership ideas from concept to reality |
| Significant cuts in the military, civilian and contractor workforce are expected to begin this year | Downsizing and force reductions will affect everyone, inside and outside the gate. From DoD civilians, contractors, defense industry workers and transitioning service members to the small businesses that rely on their patronage, the ripple effects of defense workforce adjustments will severely impact defense communities. | • The current status of defense workforce adjustment plans and how long-term budget trends will impact communities  
• How communities can build capacity to develop and implement effective strategies to respond to pending defense workforce adjustments  
• Innovative approaches to support transitioning service members, DoD civilians and defense industry workers |
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| DoD looking to shed excess infrastructure and reduce maintenance costs | Without BRAC, it is tough for DoD to achieve installation infrastructure cost savings and will be forced to look at relocating missions and cutting services. The worst-case scenario would result in hollowed out installations, leaving communities with large tracts of unusable and unproductive land. | • A deeper understanding of the base of the future, including the future of installation management and community roles, such as delivery of medical and other support services  
• How future missions and technologies will impact land use planning  
• The current status of DoD’s renewable energy efforts and how the need to conserve resources will affect installations |
| Community support/partnering efforts | With the reality of sequestration setting in and the looming possibility of another BRAC round, communities are striving to form closer relationships with their local installations. | • Successful examples of organizational models and how to use lessons learned and best practices to build a cohesive and sustainable community organization that can maintain military-community collaboration  
• How to conduct a community workforce assessment and use it to develop effective transition and workforce development strategies  
• Sources of funding for community organizations |
| The base of the future | Leaders at all levels of government and DoD are putting forth ideas on what they believe the base of the future should look like. | • What those ideas are and how they could affect your community. |
Featured Forum Topics

The Future of Military Health Care & Why it Matters – Faced with decreasing budgets and rising health care costs, DoD must develop innovative solutions to continue to deliver health care to service members and their families. In the near future, groundbreaking health care partnerships will emerge. Installation Innovation Forum 2014 will provide the definitive guide to understanding these new opportunities. Sessions that will include a special focus on military health care include:

Budget and Defense Restructuring Update – Where do we stand with the budget and other major DoD policy issues? Leading defense analysts will provide updates on the recently released budget plans.

Senior DoD and Military Leader Briefings – Select DoD and military service leaders will be invited to brief attendees on key policy/budget issues.

The New Revolution in On-Base Services – Seventy percent of service members live in the communities surrounding their military bases. As installation funding dwindles, how can military leaders continue to provide necessary services on base? Innovative communities and military installations are finding creative ways to embrace the needs of service members and their families as services are cut. From medical services to libraries, shopping and family services, this session will explore the leading models from across the nation.

General Session – Future of Military Health Care Delivery
Before economic decisions are made, installation policy makers and military health care managers must decide which military health care services are essential to mission requirements. They must consider the available medical infrastructure both on-post and in the community and decide where partnerships make sense in terms of services and capacity.
Installation Innovation Forum 2014 Program of Events

The most significant defense downsizing in two decades is underway and it will have a profound impact on defense installations and the communities that host them. Innovative thinking is no longer just an academic discussion, but a necessity given the reality of declining budgets. What are the innovative solutions that will support our installations and military families, and meet the needs of defense communities? Featuring interactive workshops, discussion sessions, high-level DoD briefings, council meetings and general sessions focusing on the key current and future issues facing defense communities, the Installation Innovation Forum 2014 is a key training opportunity for installation managers, active base defense communities representatives and defense industry leaders.

February 10, 2014

0700
Registration Opens

Council Meetings

1130 - 1300
Keynote Lunch and Budget Update (general session)
Where do we stand with the budget and other major DoD policy issues? Leading defense analysts will provide updates on the recently released budget plans.

1315 - 1530
Breakout Sessions
• Installation 2030
What are the policies, new weapon system technologies, budgetary limitations, human capital requirements and mission readiness drivers that will shape installations in the year 2030+?

• Building a community-military partnerships organization (CMPO) - Part I: Organizational Models
Meeting the challenges of this defense downsizing will require strong and vital community organizations that develop and sustain long-term partnerships with their installations. What are the promising practices and how can we support this collaboration?

• Partnering 101: An Introductory Boot Camp to Section 331 and Shared Services
Session will explore the various partnership models and best practices in identifying potential opportunities for shared services.

1545 - 1700
Breakout Sessions
• Great Defense Workforce Drawdown
How big a hit is the DOD workforce – military personnel, civilians, contractors – expected to take as defense officials respond to long-term budget cuts? What are the potential defense workforce and force reduction projections?

• Innovations in Property Disposal
Current defense property disposal methods and infrastructure cost savings tools are unequal to the excess infrastructure challenges currently facing DoD and the services. What are the innovative legislative ideas that could modify the existing tools or create new methods that would give DoD more freedom to reduce their infrastructure costs?

• Quick Partnership Wins – Ideas You Can Use Right Now
What are partnerships that every community and installation can do right now? What are the feasible and doable ideas being developed by the TTXs? What are the things an installation commander must do to facilitate partnerships with the surrounding community?

1700 - 1800
Evening Networking Reception
February 11, 2014

0730 - 0900
Future of Military Health Care Delivery (general session)
With budgets continuing to decrease, as health care costs increase, the military has to begin explore new models of delivering health care to service members and their families. What is the role for communities and what are the partnership opportunities? Before economic decisions are made, installation policy makers and military health care managers must decide which military health care services are essential to mission requirements and decide where partnerships make sense in terms of services and capacity. Installation Innovation Forum 2014 will provide the definitive guide to understanding these new opportunities.

0915 - 1030
Breakout Sessions
• Future Threats: Climate Change and Resource Scarcity
  Given the growing threat of climate change and the increasing scarcity of natural resources, how can the base of the future achieve environmental sustainability?
• Building a community-military partnerships organization (CMPO) - Part II: Funding Strategies
  Meeting the challenges of this defense downsizing will require strong and vital community organizations that develop and sustain long-term partnerships with their installations. What are the promising practices and how can we support this collaboration?
• Getting Everyone to the Table - Anatomy of a Deal
  What is the process to move ideas forward? What are the legal frameworks for implementing partnerships, and how can communities and installations use them to move a partnership from concept to reality?

1045 - 1200
Installation Leadership Update (general session)

1200 - 1315
Networking Lunch / Breakout Sessions
• Reinventing BRAC
  The Pentagon believes the most effective way to pare down its excess infrastructure is to conduct a new round of base closures. Until Congress agrees, it’s not clear when the next BRAC would be held, but there are still questions as to how the BRAC process can be improved to ensure it meets DOD’s cost-cutting goals.
• Building a community-military partnerships organization (CMPO) - Part III: Local, State and Federal Government Engagement
  Meeting the challenges of this defense downsizing will require strong and vital community organizations that develop and sustain long-term partnerships with their installations. What are the promising practices and how can we support this collaboration?
• Future Missions
  DoD and the services are preparing for the battlefield of tomorrow and emerging UAV, cyber warfare and special forces missions will have a profound impact on installation physical and human infrastructure requirements. What are the land use and management polices installation leaders will require to develop these new missions and what are the potential roles for defense communities?
Program of Events - Draft (12/20/2013)

1330 - 1530
Breakout Sessions

• Assessing the Potential Impact of Defense Workforce Adjustments
  How can communities prepare for defense workforce reductions? What are the forward-thinking steps communities can take right now to ensure they are in the best possible position to whether the storm? How can a community assess its current workforce assets, training institutions and potential growth industry opportunities?

• Big Partnership Ideas of the Future
  What are the big partnership ideas that can drive future collaboration and efficiencies? Key issues ranging from utilities, water scarcity, waste water treatment, sustainability and military health care delivery will require increasingly sophisticated partnership efforts. How can communities and installations prepare today for the issues of tomorrow?

• Nuts and Bolts of an Intergovernmental Services Agreement
  Once the outline of a deal has been reached, how do you begin the process of reaching an agreement? How do you negotiate rates and who assumes liabilities? What are the regulations and authorities that govern partnership agreements for installations and communities?

1545 - 1700
The New Revolution in On-Base Services (general session)
Seventy percent of service members live in the communities surrounding their military bases. As installation funding dwindles, how can military leaders continue to provide necessary services on base? Innovative communities and military installations are finding creative ways to embrace the needs of service members and their families as services are cut. From medical services to libraries, shopping and family services, this session will explore the leading models from across the nation.

February 12, 2014

0800 - 0930
Breakout Sessions

• Military Services Implementation Update
  Military service leaders will discuss their current partnership projects and provide an update on their plans to roll out additional shared service agreements.

• Energy Partnerships – What’s Next?
  With energy costs eating up large portions of installation budgets and other energy efficiency initiatives all continue to receive top priority by the services. What are the new projects and efforts being put forward by the services and what are the partnership opportunities for communities and industry?

0945 - 1100
Breakout Sessions

• Responding to Defense Downsizing – Retooling Your Community’s Workforce
  What are the forward-looking strategies and tools communities can use to equip and train a transitioning workforce to meet the local industry needs? What safety nets need to be in place?

• Legislative Update
  Legislative staff members and defense policy experts will explore topics ranging from how Congress dealt with the second straight year of sequestration, the new budget deal and what it means for defense cuts, and the prospects for a future BRAC request and authorization.

1700 - 1600
Evening Networking Reception