



UPDATED
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FEDERAL AND NON-FEDERAL PARTNERS

FEDERAL PARTNERS

U.S. Air Force Civil Engineer Center

www.afcec.af.mil

The Air Force Civil Engineer Center is responsible for providing responsive, flexible full-spectrum installation engineering services. Conducting operations at more than 75 locations worldwide, the center's missions include facility investment planning, design and construction, operations support, real property management, energy support, environmental compliance and restoration, and audit assertions, acquisition and program management.

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Commander of Navy Installations Command

www.cnic.navy.mil/CNIC_HQ_Site/index

Navy Installations Command is responsible for Navy-wide shore installation management. The Commander of Navy Installations Command (CNIC) aims to establish a single shore installation management organization that focuses on installation effectiveness and improves the Navy's ability to support the fleet.

CNIC is responsible for overall shore installation management and has authority as the budget submitting office for installation support and is the Navy point of contact for installation policy and program execution oversight.

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Defense Logistics Agency

www.dla.mil

The Defense Logistics Agency (DLA) is the largest combat support agency for the Department of Defense, providing worldwide logistics support to various military branches, civilian agencies, and foreign countries during times of peace and war. Logistics support includes various goods and services such as MREs, jet fuel, and medical supplies; the DLA's mission includes providing and disposing of this material. Employing 23,000 military personal and civilians, the DLA is headquartered at Fort Belvoir, Va.

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Economic Development Administration

www.eda.gov

The Public Works and Economic Development Act of 1965 created the Economic Development Administration (EDA) with the following goals in mind: to generate jobs, help retain existing jobs, and stimulate industrial and commercial growth in economically distressed areas. The Economic Development Administration works to encourage both short and long-term economic development solutions with state and local governments, public and private nonprofit organizations and Indian tribes. In addition, the EDA has a history of assisting communities facing the closure of military installations as well as other Federal facilities.

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Federal Aviation Administration

www.faa.gov

The Federal Aviation Administration is the national aviation authority of the United States. An agency of the United States Department of Transportation, it has authority to regulate and oversee all aspects of civil aviation in the U.S.

The FAA's roles include:

- Regulating U.S. commercial space transportation
- Regulating air navigation facilities' geometry and flight inspection standards
- Encouraging and developing civil aeronautics, including new aviation technology
- Issuing, suspending, or revoking pilot certificates
- Regulating civil aviation to promote safety, especially through local offices called Flight Standards District Offices
- Developing and operating a system of air traffic control and navigation for both civil and military aircraft
- Researching and developing the National Airspace System and civil aeronautics
- Developing and carrying out programs to control aircraft noise and other environmental effects of civil aviation

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Office of the Assistant Chief of Staff for Installation Management

www.acsim.army.mil

The Office of the Assistant Chief of Staff for Installation Management (OACSIM) supports unit readiness as well as a balanced, healthy environment for soldiers, families, and civilians. These actions take the form of the Community Covenant, which promotes a supportive relationship between communities and their military residents.

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Office of the Assistant Secretary of the Air Force for Installations, Environment and Logistics

www.safie.hq.af.mil

The Assistant Secretary of the Air Force for Installations, Environment and Logistics shapes policy and conducts oversight with the Office of the Secretary of Defense, congress, federal agencies and external organizations. It provides guidance, and oversees the formulation, review and execution of plans, policies, programs and budgets. Its mission is to champion agile and innovative policy development while leading cost-effective execution in Air Force supply chain management, infrastructure and environmental, safety and occupational health.

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Office of the Assistant Secretary of the Air Force Financial Management and Comptroller

<http://www.saffm.hq.af.mil/>

The Office of the Assistant Secretary of the Air Force Financial Management and Comptroller provides high-quality support to decision makers on budgetary, financial, cost and economic issues while continuously improving the quality, efficiency and customer-focus of Air Force financial services and operations.

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Office of the Assistant Secretary of the Army for Financial Management & Comptroller

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SA(FM&C)'s mission is to formulate, submit, and defend the Army budget to Congress and the American people; oversee the proper and effective use of appropriated resources to accomplish the Army's assigned missions; provide timely, accurate, and reliable financial information to enable leaders and managers to incorporate cost considerations into their decision-making; provide transparent reporting to Congress and the American people on the use of appropriated resources and the achievement of established Army-wide performance objectives; and manage and coordinate programs for the accession, training, and professional development of Army resource managers.

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Office of the Assistant Secretary of the Army for Installations, Energy and Environment

www.army.mil/asaiee

The office of the Assistant Secretary of the Army for Installations & Environment (ASA-I&E) has responsibility for policy development, program oversight and coordination of a wide variety of Army activities. These include (but are not limited to): design, construction, operations, maintenance and management of Army installations; privatization of Army family housing, real estate, utilities and other infrastructure programs; environmental compliance, clean-up and site disposal programs; and management of the Army's safety and occupational health programs. ASA-I&E also co-chairs the Installations Program Evaluation Group (PEG) of the Army Planning, Programming and Budgeting System (APPBS).

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Office of the Assistant Secretary of the Navy for Energy, Installations and Environment

www.secnav.navy.mil/eie/Pages/Default.aspx

The Naval installations and environment team serves the nation through the acquisition and disposal of real property, construction and maintenance of installations, protecting the safety and occupational health of military and civilian personnel, environmental protection planning, restoration ashore and afloat, and conservation of natural and historical culture.

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Office of the Assistant Secretary of the Navy Financial Management and Comptroller

www.finance.hq.navy.mil/fmc/

The Office of the Assistant Secretary of the Navy for Financial Management and Comptroller directs and manages the financial activities of the Department of the Navy. The office oversees the management of the annual budget and supporting processes and provides independent analysis to our constituent clients. In addition, the office provides informed recommendations to the senior leadership of the Department of the Navy regarding the efficient and effective allocation of assets, consistent with the national security priorities of the President and the Secretary of Defense.

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The Office of Economic Adjustment

www.oea.gov

The Office of Economic Adjustment (OEA) deals solely with communities affected by military bases, whether that is through their closure or expansion. The OEA transitions assists through joint land-use planning, environmental planning, and community and real estate development.

The OEA offers both technical and financial assistance. Its expertise in the aforementioned tasks can be used by community leaders and private partners; its grant assistance can provide resources as communities plan for the future and find compatible uses for government land.

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Office of Management & Budget

www.whitehouse.gov/omb

The Office of Management and Budget (OMB) directly evaluates programs and agencies in regard to future budgetary funding. Since the economic health of defense communities often correlates with the health of their military bases, the OMB's evaluation is important to maintaining a steady stream of funding for bases. Within the Department of Defense budget, funding is appropriated for numerous purposes that affect defense communities, including acquisitions of facilities, care of service members, and increasing the size of forces.

The OMB also provides an opportunity to follow the budget process and to see where dollars are going in addition to how the Department of Defense is faring in the process.

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Office of the Under Secretary of Defense (Comptroller) comptroller.defense.gov/

The Office of the Under Secretary of Defense (Comptroller) is the principal office for the Defense Department on all budgetary and fiscal matters, including the development and execution of the Defense Department's annual budget of more than \$600 billion. As Chief Financial Officer, the Under Secretary's Office also oversees the Department's financial policy, financial management systems, and business modernization efforts. The Comptroller is also a member of the Defense Business System Management Committee.

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Office of the Under Secretary of Defense for Acquisition, Technology and Logistics

www.acq.osd.mil

Office of the Under Secretary of Defense for Acquisition, Technology and Logistics (AT&L) protects the health of the private-sector defense industrial base, ensuring competition and vigilance of supply needs. AT&L evaluates the transfer of technologies to other countries, coordinates and oversees contractor audits. AT&L represents the Pentagon on several committees and international organizations, including the DoD Ethics Council and the North Atlantic Treaty Organization.

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U.S. Army Corps of Engineers

www.usace.army.mil/Home

The U.S. Army Corps of Engineers provides engineering, construction, real estate, stability operations, and environmental management products for the Army, Air Force, other assigned for both U.S. government agencies and foreign governments. They partner with groups ranging from local project sponsors to construction and architect-engineer contractors to employee unions.

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U.S. Army Installation Management Command

www.imcom.army.mil

Army Installation Management Command's (IMCOM) mission is to provide installations that match the readiness and quality of service that soldiers and their families provide the nation.

IMCOM's strategic objectives are: to manage installations and facilities in support of the Army providing relevant and ready manpower through Army Force Generation (ARFORGEN), to enable the training of soldiers and adaptive leaders by providing and maintaining high-quality training areas, ranges and facilities, to support and sustain the all-volunteer force by providing a high quality of life, improving soldier and family housing and providing infrastructure and support by adjusting the Army's global footprint and to implement business transformation initiatives that reduce operating costs while delivering better services for Army installations.

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U.S. Department of Energy

www.energy.gov

The Department of Energy (DOE), established in 1977, supports scientific and technological innovations that foster national, economic, and energy security for the United States. The DOE has four areas of focus: energy security, nuclear safety and security, science and innovation, and management and operational excellence. Through its missions, the DOE regularly collaborates with other governmental and private sector industries.

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U.S. Department of Housing and Urban Development

www.hud.gov

The U.S. Department of Housing and Urban Development (HUD) plays a role in defense community development in a number of ways. One example specifically deals with homelessness in regard to BRAC issues. This is done through the Community Planning & Development Program. HUD's role is to review military base reuse plans and determine how the plans meet the needs of homeless populations, balancing economic development and community needs with those of the homeless, and considering the economic impact of proposed homeless assistance on the surrounding communities.

HUD plays a part in the development of defense communities through the Public Benefit Conveyance program, which allows surplus federal land to be transferred to public entities or private nonprofits at up to a 100% discount. The land must be used for such public purposes as educational space, correctional facilities, or community beautification through recreational space. HUD also provides assistance through the Economic Development Department, which has numerous grants and loans available to communities.

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U.S. Department of Labor

www.dol.gov

The Department of Labor (DOL) aims to foster, promote, and develop the welfare of the wage earners, job seekers, and retirees of the United States, improve working conditions, advance opportunities for profitable employment, and assure work-related benefits and rights. The DOL assists workers affected by base closures in finding new job opportunities. Support mechanisms such as local One Stop Career Centers and DOL training programs help these workers make a successful job transition.

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U.S. Department of Veterans Affairs

www.va.gov

The U.S. Department of Veterans Affairs (VA), established in 1930, is a Cabinet-level agency that offers veterans access to guidance, benefits, and services that offer “world-class service to veterans and their families.” Activities of the VA include offering aid to disabled veterans, homeless assistance, healthcare benefits, working to memorialize veterans, and management of the National Cemetery System.

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U.S. Environmental Protection Agency

www.epa.gov

Within the Environmental Protection Agency, two programs are pertinent to defense communities: the Federal Facilities Restoration and Reuse Office and the Brownfield program. Both offices deal with environmental contamination and the subsequent cleanup that is necessary for redevelopment. Both of these offices also know the rules and regulations regarding environmental cleanup since they are both under the EPA umbrella.

FFRRO works with various other federal, state and local agencies, and stakeholders to facilitate cleanup efforts that meet the needs of all involved. They also provide grants to help fund community involvement in the process. Grants and loans are also available through the Brownfield program, as well as access to technical information that can illuminate alternatives in environmental cleanup.

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U.S. General Services Administration

www.gsa.gov

The General Services Administration (GSA) is the self-described “landlord” to other federal agencies, providing resources such as office space, management services, technology, and fleet services. Private companies can also sell items to the GSA via both large and small contracts.

GSA serves as an information clearinghouse for both government personnel and private industry doing business with the federal government. By following the GSA-outlined standard government policies, perspective business associates can easily navigate the rules and regulations involved with government collaboration.

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U.S. Government Accountability Office

www.gao.gov

The U.S. Government Accountability Office (GAO) is an independent, nonpartisan agency with 3,150 employees that monitors how the federal government spends taxpayer dollars. The GAO has authority to audit federal agencies use of funds, investigating allegations of illegal activities, reporting on the effectiveness of government programs, performing policy analysis, and issuing legal decisions and opinions. The GAO is headed by the Comptroller General, who is appointed by the President for a 15-year term.

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NON-GOVERNMENTAL PARTNERS

Air Force Association

www.afa.org

The Air Force Association (AFA) is an independent, nonprofit, civilian education organization promoting public understanding of aerospace power and the pivotal role it plays in the security of the nation. AFA publishes *Air Force Magazine*, conducts national symposia and disseminates information through outreach programs. It sponsors professional development seminars and recognizes excellence in the education and aerospace fields through national awards programs. AFA presents scholarships and grants to Air Force active duty, Air National Guard and Air Force Reserve members and their dependents; and awards educator grants to promote science and math education at the elementary and secondary school level.

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American Academy of Environmental Engineers & Scientists

www.aaees.org

Started in 1955, the American Academy of Environmental Engineers & Scientists is a membership organization that establishes standards and improves the environmental engineering profession. It offers two certifications: one for licensed engineers, the Board Certified Environmental Engineer (BCEE), and the other for non-licensed Engineering Practitioners, the Board Certified Environmental Engineering Member (BCEEM).

AAEES collaborates with the National Council of Examiners for Engineering & Surveying on licensing protocol and also serves the public via counseling of students interested in environmental engineering and publishing the *Who's Who in Environmental Engineering*. AAEES also has a Career Center for members and nonmembers trying to find employment or qualified employees in the environmental engineering field.

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American Planning Association

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The American Planning Association (APA) is a nonprofit membership organization that advocates for community planning excellence, promotes education and citizen empowerment, and provides planning tools and support. Offices are located in Chicago and Washington.

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Association of United States Army

www.ausa.org

Association of United States Army (AUSA) is a private, non-profit educational organization that supports America's Army - active, National Guard, Reserve, civilians, retirees, government civilians, wounded warriors, veterans and family members. AUSA provides numerous professional development opportunities at a variety of events both local and national.

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The Center for Public Environmental Oversight

www.cpeo.org

The Center for Public Environmental Oversight (CPEO) is an organization that promotes and facilitates public participation in the oversight of environmental activities, including but not limited to the remediation of federal facilities, private “Superfund” sites, and Brownfields. It was formed in 1992 as the California Economic Recovery and Environmental Restoration Project by the San Francisco Urban Institute, in response to the large number of military base closures in the San Francisco Bay Area. CPEO has its roots in community activism, and it provides support for public advocacy, but it is not a political organization. Its work is based upon six principles: Empowerment, Justice, Education, Communications, Partnership, and Credibility.

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The Council of State Governments

www.csg.org

The Council of State Governments (CSG) was founded during the Great Depression and for more than 75 years has provided state leaders with what they need to succeed in difficult times. The members of CSG include every elected and appointed state and territorial official in the United States. Through their committees and task forces, supported by their team of policy and research specialists, CSG considers and makes recommendations on promising approaches to public policy.

CSG is a strictly nonpartisan organization that brings state leaders together to share capital ideas, providing them the chance to learn valuable lessons from each other. It believes the states and territories are the vibrant laboratories of democracy and all states can benefit from a robust dialogue among state leaders.

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International City/County Management Association (ICMA)

www.icma.org

The ICMA, founded in 1914, is a 9,000-member nonprofit professional and educational organization for appointed managers, administrators, and assistants in cities, towns, counties, and regional entities worldwide. The ICMA offers members as well as local governments technical and management assistance, training, and information resources. Its mission is to “create excellence in local governance by developing and fostering professional local government management worldwide.”

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The International Economic Development Council

[**www.iedonline.org**](http://www.iedonline.org)

The International Economic Development Council (IEDC) is a nonprofit membership organization dedicated to helping economic developers do their job more effectively and raising the profile of the profession. They help their members create more high-quality jobs, develop more vibrant communities, and generally improve the quality of life in their regions.

IEDC embraces the following core values, which reflect and support IEDC's mission, and guide them in their decisions, actions and services:

- Social responsibility and a dedication to building healthy, just, and competitive communities
- Creation of wealth for individuals, businesses, and communities
- Advancement of both the economic development profession and professional
- Cooperation and collaboration
- Diversity, tolerance, and equity

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The Military Impacted Schools Association

www.militaryimpactedschoolsassociation.org

The Military Impacted Schools Association (MISA) is a national organization of school superintendents. MISA's mission is to serve school districts with a high concentration of military children.

Formed in 1986, MISA works on funding Impact Aid legislation, partnerships and programs for military families on the move. MISA conducts workshops for educators and provides resources on connectedness, building resilience, military life, transition, and deployment.

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The National Association of Development Organizations

www.nado.org

The National Association of Development Organizations (NADO) provides advocacy, education, research and training for the nation's regional development organizations. Building on nearly four decades of experience, the association offers its members exclusive access to a variety of services and benefits -- all of which are designed to enhance the ability of regional development organizations to foster "regional solutions" to local government, business and community needs.

NADO and the NADO Research Foundation identify and promote best practices, analyze the impact of federal policies and programs on regional development organizations and local communities, and examine the latest trends and developments in the field of regional community and economic development.

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National Association of Counties

www.naco.org

The National Association of Counties (NACo) represents county governments. Founded in 1935, NACo provides services to the nation's 3,068 counties. NACo advances issues with a unified voice before the federal government, improves the public's understanding of county government, assists counties in finding and sharing innovative solutions through education and research, and provides services to save counties and taxpayers money. NACo's membership totals more than 2,000 counties.

With headquarters on Capitol Hill, NACo is a full-service organization that provides an extensive line of services, including legislative, research, technical, and public affairs assistance, as well as enterprise services. The association acts as a liaison with government, works to improve public understanding of counties, serves as a national advocate for counties and provides them with resources to help them find innovative methods to meet the challenges they face.

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The National Association of Local Government Environmental Professionals

www.nalgep.org

The National Association of Local Government Environmental Professionals (NALGEP) is a not-for-profit organization that represents local government personnel responsible for ensuring environmental compliance and developing and implementing environmental policies and programs. NALGEP's membership includes more than 140 local government entities located throughout the United States, ranging in size from the largest cities to much smaller local communities.

NALGEP was created to assist those at the local government levels (county, city, town, village or other municipal entity, or regional association of local government entities) responsible for dealing with environmental concerns. Most, if not all, local government entities are required to or voluntarily undertake environmental activities. NALGEP was established in recognition that local government environmental professionals are often confronted with tight budgets, complicated requirements and problems which, although are first-time problems for a particular local entity, may have been encountered and dealt with by other localities.

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National Association of Ordinance Contractors

www.naoc.org

This nonprofit member association for Ordinance Contractors has been in existence since 1995 and consists of 68 members. The National Association of Ordinance Contractors (NAOC) promotes the interests of its members to the public and focuses on quality standards and safety related to Munitions and Explosives of Concern (MEC) and Unexploded Ordnances (UXO). Contractors in this organization also work on pollution prevention, land use issues, and environmental protection.

NAOC achieves its goals by raising awareness regarding munitions issues, based on communications such as those with other industry organizations, communication with governmental representatives on industry standards and the president's newsletter. NAOC also sponsors annual meetings and Washington D.C. Fly-Ins to work with the Department of Defense. NAOC also has standing committees consisting of Member Services, Government Affairs, Operations and Standards, and Technology.

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National Association of Regional Councils

www.narc.org

The National Association of Regional Councils (NARC) serves as the national voice for regionalism by advocating for regional cooperation as the most effective way to address a variety of community planning and development opportunities and issues.

NARC's member organizations are composed of multiple local governments that work together to serve American communities – large and small, urban and rural.

NARC's agenda includes, but is not limited to, transportation, community and economic development, the environment, homeland security and regional preparedness, and a variety of community issues undertaken by its member organizations.

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National Conference of State Legislatures

www.ncsl.org

The National Conference of State Legislatures (NCSL) is a bipartisan organization that serves the legislators and legislative staffs of the nation's 50 states, its commonwealths and territories. NCSL provides research, technical assistance and opportunities for policymakers to exchange ideas on the most pressing state issues. NCSL is an effective and respected advocate for the interests of state governments before Congress and federal agencies. The leadership of NCSL is composed of legislators and staff from across the country. The NCSL Executive Committee provides overall direction on operations of the Conference.

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National Council for Public Private Partnerships

www.ncppp.org

The National Council for Public-Private Partnerships (NCPPP) is a non-profit, non-partisan organization founded in 1985. The Council is a forum for the brightest ideas and innovators in the partnership arena. Its growing list of public and private sector members, with experience in a wide variety of public-private partnership arrangements, and its diverse training and public education programs represent vital core resources for partnering nationwide. The Council's members bring an unmatched dedication to providing the most productive and cost-effective public services.

Every activity of the Council is geared to enhancing the partnership process from networking events, such as conferences and issue forums, to sharply focused opportunities, such as Committees, Institutes, the Speakers' Bureau and the Web Site. The benefits of the Council membership are bounded only by the energy of its members, which is vast.

Across the country, governments are being challenged to operate more efficiently and cost-effectively and are turning to an accepted tool for serving public needs. In addition to the resources available to its members, the Council has access to expert consultants providing accurate, timely information to the general public. It advocates partnering, where appropriate, at the federal, state and local levels through formal and informal presentations.

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National Governors Association

www.nga.org

The National Governors Association (NGA) is a Washington, D.C., based public policy organization comprised of the governors from each of the nation's 50 states, three territories, and two commonwealths. The NGA provides governors and their senior staff with representation to various offices within the federal government. In addition, the NGA provides management and technical assistance to governors.

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National League of Cities (NLC)

www.nlc.org

The mission of the National League of Cities is to promote cities as “centers of opportunity, leadership, and governance.” It accomplishes this mission through lobbying and legal advocacy on behalf of municipalities. Some of the issues that the NLC deals with are energy efficiency and conservation, housing stabilization, safety, immigration reform, and rebuilding infrastructure. The membership is made up of over 1,600 municipalities but also has opportunities for corporate partners and industry organizations to collaborate with municipal leaders.

The NLC provides resources for member cities, such as research reports, weekly issues of their publication, *The Nation's Cities*, and municipal action guides pertaining to equity and inclusiveness, poverty, and housing. The Congress of Cities and Exposition acts as the “annual conference” and allows the host city to showcase its accomplishments. NLC also has the Congressional City Conference and other seminars and conferences throughout the year.

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Navy League of the United States

www.navyleague.org

Navy League's original mission is focused on two main initiatives. First, the Navy League's public education efforts are designed to inform the nation and political leaders of the vital importance to the country of comprehensive and fully-prepared sea services. Second, the Navy League, primarily through its councils, provides support for active duty sea services personnel and their families. In keeping with its educational objective, the Navy League also supports America's young people through successful youth programs, including sponsorship of the U.S. Naval Sea Cadet Corps and the Navy League Foundation Scholarship Program.

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Society of American Military Engineers

www.same.org

The Society of American Military Engineers (SAME) exists to “promote and facilitate engineering support for national security by developing and enhancing relationships and competencies among uniformed services, public and private sector engineers, and related professionals.” The organization also sponsors a yearly joint engineer training conference.

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Urban Land Institute

www.uli.org

The Urban Land Institute (ULI) is a Washington, D.C., based nonprofit membership-based research and educational organization with over 33,000 members in 95 countries. ULI seeks to provide leadership in the responsible use of land and in creating and sustaining thriving communities worldwide. Members include property owners, investors, developers, architects, lawyers, lenders, planners, regulators, policy-makers, contractors, engineers, education professionals, and students; offices are located in Washington, D.C., Hong Kong, London, Abu Dhabi, and Los Angeles. ULI also sponsors a yearly conference.

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